

~~SECRET~~

ORD 1436-65

19 MAY 1965

MEMORANDUM FOR: Executive Officer, DD/S&T

SUBJECT: Comments on the Coordination of the ORD
Mission and Functions Statement for

25X1

1. Some of the comments and recommended changes to the ORD Missions and Functions statements are worth while and acceptable. These need not be discussed. Other points which we will discuss, cover items where we have strong convictions and objections.

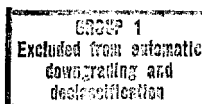
2. In the second line of the paragraph on ORD MISSION, the word "certain" was recommended for insertion in front of "basic and applied research. . .". Unless the areas of our exclusion are spelled out, adding the word "certain" is no more valid than saying "all" basic and applied research. . . . The word "certain" should not be inserted.

3. The above comment applies to the second line of paragraph 2(a), also.

4. The intent of the other comments by DD/P is understood. However, ORD must remain flexible in directing its attention to the future. While being responsive to the needs of the entire Agency, ORD must not develop into an organization with a capability for quick reaction with only a limited capability for long range action. ORD was established to undertake work in fields of science which would be of value to many components throughout the Agency. ORD must address itself primarily to the long range approach to solving intelligence collection problems. Many of these problems are interrelated and the pursuit of one solution may provide data usable in other areas.

5. Therefore, work that can be applied specifically in support of one Directorate may be usable by another. The coordination of

~~SECRET~~



~~SECRET~~

this work is a principle of good management. However, there is no objection to adding a statement concerning project coordination.

6. The recommended ORD Mission and Function statements should read as follows:

"(1) MISSION. The Assistant Director for Research and Development is responsible for basic and applied research and development programs in science and technology to support the needs of the Agency.

"(2) FUNCTIONS. The Assistant Director for Research and Development shall:

"(a) Initiate and maintain Agency plans and concepts for basic and applied research in scientific and technical fields in support of intelligence interests. Research and development specifically undertaken in support of other Directorates will be coordinated with the Directorates affected.

"(b) Ensure that knowledge of techniques, procedures, equipments, and systems derived from studies and evaluation of worldwide technological activities and discoveries are integrated into ORD programs.

(Paragraphs (c), (d), (e), (f), and (j) are all right as shown, with the changes as suggested.)

"(g) Provide support to the development programs in other Agency Directorates, as appropriate. (The words "as requested" are not required since "as appropriate" covers the pertinency of any support requested, given, or required.)

"(h) Work in conjunction with other Agency organizations as necessary in the study and evaluation of the technical aspects of foreign audio surveillance and related countermeasures programs. Advise the Deputy Director for Science and Technology of the technical significance thereof, the anticipated effect on technical countermeasures, and recommend courses of action for related research and development, as appropriate. (Coordination has been included in earlier paragraphs and no additional mention is seen necessary in this section.)

~~SECRET~~
-2-

~~SECRET~~

7. ORD recommends that paragraph (i) be deleted and agrees with DD/P comments on this matter. Since the Agency Scientific Advisory Board is established by regulation at the DCI staff level, recommendations from the Board and approved by the DCI should go directly to the action organizations. In other words, recommendations for TSD action should go directly to TSD and not through ORD for transmittal to TSD. The same would be true for OC, OC&A, and any other office not in the DD/S&T "family".

Acting Assistant Director
for
Research and Development

ORD/ mh

Distribution:

- O&1 - addressee
- 1 - AD/ORD
- 1 - DAD/ORD
- 1 - AEO/ORD
- 1 - ORD Reg

-3-

~~SECRET~~